

**PRODUCTIVITY THROUGH TECHNOLOGY (PTT)**

PHASE I: Implementation 2012–2017

PHASE II: Stabilize & Optimize (S&O) 2018–2019

**New System Evaluation and Selection**

**New System Implementation**

Wave 1 – GL Implementation

Aug. 2013–Feb. 2014  
 GL Replacement  
 Phase I: Initial Design and Requirements

Aug. 2014–Oct. 2014  
 GL Replacement  
 Phase III: Functional and Technical Design

April 2015–Oct. 2015  
 GL Replacement  
 Phase V: Testing

Dec. 31, 2015  
 GL Replacement  
 Placed In Service

Feb. 2014–July 2014  
 GL Replacement  
 Phase II: Blueprint

Nov. 2014–March 2015  
 GL Replacement  
 Phase IV: Building the System

Nov. 2015–Dec. 2015  
 GL Replacement  
 Phase VI: Deployment

Aug. 2013–Feb. 2014  
 WAM Replacement  
 Phase I: Initial Design and Requirements

July 2015–Jan. 2016  
 WAM Replacement  
 Phase III: Functional and Technical Design

April 2016–April 2017  
 WAM Replacement  
 Phase V: Testing

Q4 2017  
 WAM Replacement  
 Placed In Service

Jan. 2015–June 2015  
 WAM Replacement  
 Phase II: Blueprint

Oct. 2015–Oct. 2016  
 WAM Replacement  
 Phase IV: Building the System

Nov. 2016–Q4 2017  
 WAM Replacement  
 Phase VI: Deployment

Wave 2 – WAM Implementation

2012  
 Xcel forms team to evaluate existing applications and consider replacement systems

2013: Phase I  
 Xcel issues RFI to learn more about potential software solutions

2013: Phase III  
 Evaluation of RFPs

2013  
 Xcel begins system selection process

2013: Phase II  
 Xcel issues RFP seeking proposals from vendors who responded to the RFI

2013: Phase IV  
 Xcel selects SAP as replacement software system

